



**Contracting Authority:** European Commission

**Bosnia and Herzegovina - Thematic Programme on Human Rights and  
Democracy 2022-2023**

**Guidelines for grant applicants**

Budget line(s):

BGUE-B2022-14.020211-C1-INTPA>NEAR  
BGUE-B2022-14.020211-C1-INTPA>NEAR CUSHION

Reference:

EuropeAid/176877/DD/ACT/BA

Deadline for submission<sup>1</sup> of concept notes:

**25/04/2023 at 12:00 pm (Brussels date and time)**

(in order to convert to local time click [here](#)<sup>2</sup>)

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<sup>1</sup>Online submission via PROSPECT is mandatory for this call for proposals (see Section 2.2.2). In PROSPECT all dates and times are expressed in Brussels time. Applicants should note that the IT support is open Monday to Friday from 08:30 to 18:30 Brussels time (except during European Commission public holidays in Belgium as published in the Official Journal). Applicants should take note of the weekly maintenance hours mentioned in the PROSPECT user manual.

<sup>2</sup> An example of a time converter tool available online: <http://www.timeanddate.com/worldclock/converter.html>

# NOTICE

This is a restricted call for proposals. In the first instance, only concept notes (Annex A.1 – Grant application form - Concept note) must be submitted for evaluation. Thereafter, lead applicants who have been pre-selected will be invited to submit a full application (Annex A.2 – Grant application form – Full application). After the evaluation of the full applications, an eligibility check will be performed for those which have been provisionally selected. Eligibility will be checked on the basis of the supporting documents requested by the contracting authority and the signed ‘declaration by the lead applicant’ sent together with the full application.

## IMPORTANT

Please note that the awarding of the contract is subject to the availability of funds for the year 2023, which does not modify the basic elements of this call for proposal but may affect the budget initially foreseen. If the funds are not available the contracting authority will limit the award of contracts to the funds available

**To apply to this call for proposals organisations must register in PADOR and submit their application in PROSPECT (see section 2.2.2 of the guidelines).** The aim of PROSPECT is to increase the efficiency of the management of the call for proposals and to offer a better service to civil society organisations through a new panel of functionalities such as the on-line submission and the possibility to follow up online the status of their application.

All organisations may find more information regarding PROSPECT in the [user's manual](#) and the [e-learning videos](#). You may also contact our technical support team via the online support form in PROSPECT<sup>3</sup>.

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<sup>3</sup> If PROSPECT is unavailable, the IT support can also be reached via email: [INTPA-SUPPORT-SERVICES@ec.europa.eu](mailto:INTPA-SUPPORT-SERVICES@ec.europa.eu)

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# **1. BOSNIA AND HERZEGOVINA - THEMATIC PROGRAMME ON HUMAN RIGHTS AND DEMOCRACY 2022-2023**

## **1.1. BACKGROUND**

The EU Action Plan on Human Rights and Democracy for the period 2020-2024<sup>4</sup>, adopted by the Council in November 2020, forms the basis of the Multiannual Indicative Programme<sup>5</sup> and the subsequent Individual Measures and Annual Action Plan for 2021 and the Multi-annual Action Plan for 2022-2024<sup>6</sup>.

It identifies five overarching priorities and key actions to ensure that the EU plays a greater role in promoting and defending human rights and democracy throughout its external action:

1. Protecting and empowering individuals;
2. Building resilient, inclusive and democratic societies;
3. Promoting a global system for human rights and democracy;
4. Harnessing the opportunities and addressing challenges of new technologies;
5. Delivering by working together.

Any action supported by the HR&D thematic programme must be in line with these priorities and contribute to their achievement, in particular with the priorities 1, 2, 4 and 5.

The 2022 Bosnia and Herzegovina Country Report reiterates that an empowered civil society is a crucial component of any democratic system and should be recognised and treated as such by public institutions. While the overall legal and regulatory framework governing establishment and functioning of civil society organisations is broadly in line with the EU acquis, much remains to be done for public institutions to ensure an enabling environment for civil society, including on freedom of association and of assembly, in line with Opinion key priority 11. Grassroots organisations proactively advocated for policy changes. Activists dealing with issues perceived as sensitive (anticorruption, women's rights, rights of LGBTIQ persons, migrants, the environment) continued to be subject to threats, abuse and physical attacks. Limited efforts were made in the reporting period to address Opinion key priorities 5 and 9-13 on fundamental rights, notably by adopting action plans for the social inclusion of the Roma in April 2022 and on the rights of LGBTIQ persons in July 2022. Freedom of assembly remains restricted in the Republika Srpska entity. Significant reforms are needed to ensure that all citizens are able to effectively exercise their political rights and thus bring the country's constitutional and legislative framework into line with the Sejdić-Finci case-law of the ECtHR. Divided education needs to end in order to ensure non-discriminatory, inclusive and quality education for all, including by overcoming the practice of 'two schools under one roof'. Gender-based violence, ill-treatment of detainees and the protection of minorities, including the Roma<sup>7</sup>, continue to cause concern. The country still needs to develop a comprehensive strategic framework on human rights and on the protection of minorities, including on transitional justice. Recommendations from previous years are pending.

Under this Call, the Delegation of the European Union to Bosnia and Herzegovina is looking for proposals which will address some of these human rights issues, as identified in the Bosnia and Herzegovina Analytical Report from 2019<sup>8</sup> and BiH Country Report 2022<sup>9</sup> published in October 2022.

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<sup>4</sup><https://www.consilium.europa.eu/media/46838/st12848-en20.pdf>

<sup>5</sup>[C\(2021\) 9620 final of 08.12.2021](#)

<sup>6</sup>[C\(2021\) 6123 final](#) of 24.8.2021

<sup>7</sup> In line with the terminology of European institutions the umbrella term 'Roma' is used here to refer to a number of different groups, without denying the specificities of these groups.

<sup>8</sup>[https://ec.europa.eu/neighbourhood-enlargement/bosnia-and-herzegovina-analytical-report-2019-0\\_en](https://ec.europa.eu/neighbourhood-enlargement/bosnia-and-herzegovina-analytical-report-2019-0_en)

<sup>9</sup>[https://neighbourhood-enlargement.ec.europa.eu/bosnia-and-herzegovina-report-2022\\_en](https://neighbourhood-enlargement.ec.europa.eu/bosnia-and-herzegovina-report-2022_en)

## 1.2. OBJECTIVES OF THE PROGRAMME AND PRIORITY ISSUES

The **global objective** of this call for proposals is promotion and protection of: (i) human rights and fundamental freedoms; (ii) democracy; and (iii) the rule of law in Bosnia and Herzegovina.

The **specific objectives** are:

**Specific objective 1:** To protect human rights and fight discrimination (Lot 1)

**Specific objective 2:** To protect and promote human rights and democracy by supporting the new technologies and engaging with the business sector (Lot 2)

**Specific objective 3:** To support accountable institutions, engaged citizens and supporting a safe and enabling environment for civil society and independent media (Lot 3)

The action will achieve these objectives by supporting and strengthening civil society organisations (CSOs), democracy activists and human-rights defenders working on critical human rights and democracy issues in Bosnia and Herzegovina. Consequently, it will contribute to the 5 priorities of the Multiannual Indicative programme 2021-2027<sup>10</sup>. The priorities of this call for proposals are:

The priorities of this call for proposals per each lot are:

**Lot 1:** Protecting human rights and fighting discrimination

- i. To facilitate implementation and enforcement of public human rights-related policies and improve their effectiveness in terms of transparency, inclusiveness, equal opportunities and accessibility, reach, service quality, environmental protection and gender-responsiveness.
- ii. To advocate for the elimination, prevention and protection from sexual and gender-based violence, including harmful norms and practices such as child, early and forced marriage, and discrimination. Encourage the swift ratification and implementation of the Council of Europe Convention on preventing and combating violence against women and domestic violence (Istanbul Convention).
- iii. To advance towards equality, inclusion and respect for those persons in vulnerable, disadvantaged and marginalized situations – women and girls, children and youth, LGBTI persons, persons belonging to national or ethnic, religious and linguistic minorities, persons with disabilities and migrants, refugees, internally displaced and stateless persons.

**Lot 2:** Protection and promotion of human rights and democracy by supporting the new technologies and engaging with the business sector

- i. To make public participation easier and more effective by increasing access to public services, facilitating the documentation of violations and abuses, and supporting online activism, anti-corruption measures and best practices on corporate social responsibility, due diligence, accountability and access to remedies in a participative manner.
- ii. Enhance business engagement in decent job creation, sustainable development and related advocacy work along the supply chain.
- iii. Enhanced implementation of the UN Guiding Principles on Business and Human Rights.
- iv. Develop tools and training material on business and human rights, responsible business conduct, private/public-sector dialogue and human rights diligence.

**Lot 3:** Supporting accountable institutions, engaged citizens and supporting a safe and enabling environment for civil society and independent media

- i. To enhance democratic, accountable and transparent institutions.
- ii. To improve public trust in representative democracy.

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<sup>10</sup> [https://ec.europa.eu/international-partnerships/system/files/mip-2021-c2021-9620-human-rights-democracy-annex\\_en.pdf](https://ec.europa.eu/international-partnerships/system/files/mip-2021-c2021-9620-human-rights-democracy-annex_en.pdf)

- iii. To promote responsive, inclusive, participatory and representative decision-making.
- iv. Supporting independent and pluralistic media, access to information and the fight against disinformation.
- v. Effective protection of – and support to – journalists, bloggers and other media workers.
- vi. Reinforcing a human rights and participative approach to conflict prevention and crisis resolution.

The action is required to **focus on at least one priority identified under the lot for which the application is to be submitted**. Action can focus on more than one priority of the same lot, but this will not necessarily give any advantage during the evaluation of the applications.

### **Drafting objectives and using OPSYS/corporate indicators**

With OPSYS, projects' logframes will be encoded and managed from the system. The use of OPSYS is already foreseen in the special conditions of contracts (art 4.2) and will be the standard system to monitor project's advancement through the encoding of achievements in the logical framework indicators.

The Overall objective and Special objective should be drafted using the passive voice and indicators linked to them must be SMART (Specific, Measurable, Attainable, Results-oriented, Timed bounded). A good balance between qualitative and quantitative indicators should also be pursued.

Moreover, applications need to integrate corporate indicators as much as possible, in order to contribute to the aggregation at programme level. Refer to the systematic use of **EUindicators** when preparing logical framework of proposals, mainly:

- i) [Global Europe Results Framework indicators](#) (in particular EU RF 26, 28, 29 and 30) and
- ii) Results chain indicators for [Human Rights](#), [Democracy](#), [Justice Sector Reform](#) and [Gender equality](#).

A robust monitoring system that tracks indicators, allows for communication of data to decision makers, and can inform the steering of the intervention (see section 2.1 implementation approach of the application template). In addition, this element is evaluated in the full proposal evaluation grid (question 4.2).

### **Human Rights-Based Approach**

Proposals should be developed using the [human rights-based approach \(HRBA\)](#) methodology.

[The Human Rights Based Approach \(HRBA\)](#) is the methodology that ensures that the EU's external action is designed and implemented to contribute directly or indirectly to the realisation for human rights for all. The HRBA is in line with the principles of aid effectiveness and its integration will be fully taken into account when evaluating proposals.

All human beings are born free and equal in dignity and rights, and should be free to live their chosen life, thrive socially and economically, and participate in public affairs.

The EU's external action is designed and implemented to contribute directly or indirectly to the realisation of human rights for all. The HRBA helps us to achieve this.

The HRBA holds the keys to addressing many of the critical development challenges facing the world today. These include gender inequalities, discrimination against groups such as persons with disabilities and older persons, climate change and environmental degradation, violations of the rights of the child, harnessing technological advances, managing migration and responding to crises, such as pandemics.

All interventions, policies and technical assistance **should advance the realisation of human rights**, including women's rights and labour rights. No matter the sector, country or stakeholders involved, the HRBA promotes respect for, the protection and fulfilment of human rights for women and men, girls and boys. It takes into account their different intersectional and diverse identities as a prerequisite for advancing sustainable development.

Applying the HRBA requires us to work with states and individuals. All human beings are entitled to be aware of, claim and enjoy their human rights. This is why they are called rights-holders. Rights-holders are not just passive beneficiaries, instead, "everyone has the right to actively contribute to development processes that impacts them" (The right to participate in public affairs, article 21, Universal Declaration of Human Rights).

States, on the other hand, are responsible for ensuring that individuals can fully enjoy their human rights. They have the obligation to respect, protect and realise human rights. Governments and state institutions are duty-bearers because they commit to these obligations when they ratify international human rights treaties.

The outcomes of EU interventions should contribute to the development of the capabilities of duty-bearers to meet their obligations and of rights-holders to enjoy their human rights. Therefore, by applying a HRBA, the EU is supporting partner countries to fulfil their human rights commitments. This is in line with the principles of aid effectiveness and national ownership.

The five working principles of HRBA: 1) applying all human rights for all; 2) meaningful and inclusive participation and access to decision-making; 3) non-discrimination and equality; 4) accountability rule of law for all; 5) transparency and access to information supported by disaggregated data, should be applied as appropriate in relation to any proposed project.<sup>11</sup>

**These five principles will be assessed during the concept note evaluation under 1. Relevance of the action (specifically sections 1.1. and 1.4).**

### **Mainstreaming and Cross-cutting elements**

In line with the “**leave no one behind**” principle, particular attention will be given to vulnerable and marginalised groups, e.g. indigenous peoples, representatives of minorities, children, people with disabilities, the elderly, refugees, migrant workers, human-rights defenders (including those promoting environmental and labour rights) and LGBTIQ activists.

The projects funded under this action will contribute to **gender equality and the empowerment of girls and women**. Gender equality will be reflected in the use of gender-sensitive indicators and sex-disaggregated data as much as possible. Gender-specific activities (such as training and awareness-building activities on women’s and girls’ rights and international law) may also be funded under this action. The monitoring and evaluation system for projects must be gender sensitive.

**Gender mainstreaming** ensures that policies and programmes maximise the potential of all – women and men, girls and boys, in all their diversity. The aim is to redistribute power, influence and resources in a fair and gender-equal way, tackling inequality, promoting fairness, and creating opportunity. Gender mainstreaming remains the primary means to achieve gender equality. Its purpose is to ensure that all policies and programmes maximise their benefits for all and contribute to stop the perpetuation of inequality. [The new EU Gender Action Plan for 2021-2025 \(GAP III\)](#) calls on making gender equality a crosscutting priority in EU external action. Whenever possible, GAP III gender-sensitive and sex-disaggregated indicators and gender-analyses to inform the design of future actions shall be developed for all target groups. This priority will be taken into consideration when evaluating proposals.

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<sup>11</sup> Please find additional links to useful reference documents: RBA Tool Kit: [http://www.ec.europa.eu/europeaid/sectors/rights-based-approach-development-cooperation\\_en](http://www.ec.europa.eu/europeaid/sectors/rights-based-approach-development-cooperation_en)

The UN Statement of Common Understanding on Human Rights-Based Approaches to Development Cooperation and Programming (the Common Understanding) adopted by the United Nations Development Group (UNDG) in 2003: <http://hrbaportal.org/the-human-rights-based-approach-to-development-cooperation-towards-a-common-understanding-among-un-agencies>; OHCHR Human Rights Based Approach Frequently Asked Questions: <http://hrbaportal.org/faq>

In line with the “Digital for Development” staff working document<sup>12</sup> and the EU consensus for development, the Commission will encourage the deployment of **digital tools to protect and promote human rights whenever appropriate**.

The above cross-cutting issues may also be the main target of a given action.

The proposals must contribute to the implementation of [The new EU Gender Action Plan for 2021-2025 \(GAP III\)](#) and BiH Country Implementation Plan (CLIP). Specifically, the action will have to contribute to at least one of the priorities indicated in BiH CLIP, available at: [http://europa.ba/wp-content/uploads/2022/03/260721-CLIP-BiH\\_final.docx-signed](http://europa.ba/wp-content/uploads/2022/03/260721-CLIP-BiH_final.docx-signed).

**Mainstreaming and Cross-cutting elements will be assessed during the concept note evaluation under 1. Relevance of the action (specifically section 1.1) and 2. Design of the action (specifically section 2.5).**

### **1.3. FINANCIAL ALLOCATION PROVIDED BY THE CONTRACTING AUTHORITY**

*The overall indicative amount made available under this call for proposals is **EUR 900,000** to be financed under 2022 budget and an indicatively **EUR 1,050,000** to be financed under 2023 budget, subject to the availability of the appropriations provided for in the general budget of the Union for 2023.*

The contracting authority reserves the right not to award all available funds. Similarly, this amount could be increased should more funds become available.

#### **Indicative allocation of funds by lots:**

**Lot 1: EUR 900,000**

**Lot 2: EUR 300,000**

**Lot 3: EUR 750,000**

If the allocation indicated for a specific lot cannot be used due to insufficient quality or number of proposals received, the contracting authority reserves the right to reallocate the remaining funds to another lot(s).

#### **Size of grants**

Any grant requested under this call for proposals, in case of **Lot 1** must fall between the following minimum and maximum amounts:

- minimum amount: **EUR 150,000**
- maximum amount: **EUR 225,000**

Any grant requested under this call for proposals, in case of **Lot 2** and **Lot 3** must fall between the following minimum and maximum amounts:

- minimum amount: **EUR 100,000**
- maximum amount: **EUR 150,000**

Any grant requested under this call for proposals must fall between the following minimum and maximum percentages of total eligible costs of the action:

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<sup>12</sup>Commission Staff Working Document: *Digital4Development: mainstreaming digital technologies and services into EU Development Policy*; SWD(2017) 157 of 2.5.2017;;, [https://ec.europa.eu/europeaid/sites/devco/files/swd-digital4development\\_part1\\_v3.pdf](https://ec.europa.eu/europeaid/sites/devco/files/swd-digital4development_part1_v3.pdf).



- Minimum percentage: 51% of the total eligible costs of the action.
- Maximum percentage: 95% of the total eligible costs of the action (see also Section 2.1.4).

The balance (i.e. the difference between the total cost of the action and the amount requested from the contracting authority) must be financed from sources other than the general budget of the Union or the European Development Fund<sup>13</sup>.

The grant may cover the entire eligible costs of the action if this is deemed essential to carry it out. If that is the case, the lead applicant must justify full financing in Section 2.1 of Annex A.2. The validity of the justification provided will be examined during the evaluation procedure. The absence of any justification may lead to the rejection of the application.

**NOTE:**

- Funds under Annual Action Programme 2022 (EUR 900.000) need to be contracted by 31/12/2023.
- Funds under Annual Action Programme 2023 (EUR 1,050.000) need to be contracted by 31/12/2024.
- The 2023 allocation is subject to the availability of the 2023 funding.
- The contracting authority reserves the right to determine which contracts will be signed under each financial allocation.

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<sup>13</sup>Where a grant is financed by the European Development Fund, any mention of European Union financing must be understood as referring to European Development Fund financing.

## 2. RULES FOR THIS CALL FOR PROPOSALS

These guidelines set out the rules for the submission, selection and implementation of the actions financed under this call, in conformity with the practical guide, which is applicable to the present call (available on the internet at this address <https://wikis.ec.europa.eu/display/ExactExternalWiki/ePRAG>).

### 2.1. ELIGIBILITY CRITERIA

There are three sets of eligibility criteria, relating to:

(1) the actors (2.1.1.):

- The **‘lead applicant’**, i.e. the entity submitting the application form;
- if any, its **co-applicant(s)** (**where it is not specified otherwise the lead applicant and its co-applicant(s) are hereinafter jointly referred as ‘applicant(s)’**);
- and, if any, **affiliated entity(ies)** to the lead applicant and/or to a co-applicant(s);

(2) the actions (2.1.3.):

- actions for which a grant may be awarded;

(3) the costs (2.1.4.):

- types of cost that may be taken into account in setting the amount of the grant.

#### ***2.1.1. Eligibility of applicants (i.e. lead applicant and co-applicant(s))***

##### **Lead applicant**

(1) In order to be eligible for a grant, the lead applicant must:

- be a legal person **and**
- be non-profit-making **and**
- be a civil society organisation<sup>14</sup> active in Bosnia and Herzegovina, with particular attention on those organisations that represent marginalised or vulnerable people **and**
- be established in<sup>15</sup> Bosnia and Herzegovina or a Member State of the European Union **and**
- be directly responsible for the preparation and management of the action with the co-applicant(s) and affiliated entity(ies), not acting as an intermediary.

<sup>14</sup>Civil society organisations are defined in Article (46) of the Global Europe regulation: *Civil society organisations embrace a wide range of actors with multiple roles and mandates which includes all non-State, not-for-profit independent and non-violent structures, through which people organise the pursuit of shared objectives and ideals, whether political, cultural, religious, environmental, social or economic. Operating from local, national, regional and international levels, they comprise urban and rural, formal and informal organisations.*

<sup>15</sup>To be determined on the basis of the organisation’s statutes, which should demonstrate that it has been established by an instrument governed by the national law of the country concerned and that its head office is located in an eligible country. In this respect, any legal entity whose statutes have been established in another country cannot be considered an eligible local organisation, even if the statutes are registered locally or a ‘Memorandum of Understanding’ has been concluded.

- (2) Potential applicants may not participate in calls for proposals or be awarded grants if they are in any of the situations listed in Section 2.6.10.1 of the practical guide;

Lead applicants, co-applicants, affiliated entities and, in case of legal entities, persons who have powers of representation, decision-making or control over the lead applicant, the co-applicants and the affiliated entities are informed that, should they be in one of the situations of early detection or exclusion according to Section 2.6.10.1 of the practical guide, personal details (name, given name if natural person, address, legal form and name and given name of the persons with powers of representation, decision-making or control, if legal person) may be registered in the early detection and exclusion system, and communicated to the persons and entities concerned in relation to the award or the execution of a grant contract. In this respect, provisionally selected lead applicants, co-applicants and affiliated entities or those placed in the reserve list are obliged to declare that they are not in one of the exclusion situations through a signed declaration on honour (PRAG Annex A14). For grants of EUR 15 000 or less, no declaration on honour is required. See section 2.4.

In Annex A.1 Section 2 and Annex A.2 Section 5 ('declaration(s) by the lead applicant'), the lead applicant must declare that the lead applicant himself, the co-applicant(s) and affiliated entity(ies) are not in any of these situations.

**The lead applicant must act with co-applicant(s) as specified hereafter.**

If awarded the grant contract, the lead applicant will become the beneficiary identified as the coordinator in Annex G (special conditions). The coordinator is the sole interlocutor of the contracting authority. It represents and acts on behalf of any other co-beneficiary (if any) and coordinate the design and implementation of the action.

**Co-applicant(s)**

**If the applicant is established (see footnote 15) in Bosnia and Herzegovina**, it must act with at least one (1) co-applicant, with no restrictions concerning co-applicant(s)'s place of establishment.

**If the applicant is not established in Bosnia and Herzegovina**, it must act with at least two (2) co-applicants established in Bosnia and Herzegovina.

Co-applicants participate in designing and implementing the action, and the costs they incur are eligible in the same way as those incurred by the lead applicant.

Co-applicants must satisfy the eligibility criteria as applicable to the lead applicant itself.

Co-applicants participate in designing and implementing the action, and the costs they incur are eligible in the same way as those incurred by the lead applicant.

Co-applicants must satisfy the eligibility criteria as applicable to the lead applicant himself.

**In addition to the categories referred to in Section 2.1.1, the following organisations are eligible as co-applicants for lots 2 and 3:**

- (i) private-sector non-profit agencies;
- (ii) independent foundations including independent political foundations;
- (iii) local traders' associations and citizens groups;
- (iv) non-profit-making universities;
- (v) consumer organisations;
- (vi) religious associations and communities;
- (vii) the not-for-profit media;
- (viii) cooperatives; employers' associations and trade unions (social partners);
- (ix) business development organisations, business associations.

Co-applicants must sign the mandate in Annex A.2Section 5.

If awarded the grant contract, the co-applicant(s) (if any) will become beneficiary(ies) in the action (together with the coordinator)

- (3) In addition, please note that contracts cannot be awarded to or signed with applicants included in the lists of EU restrictive measures (see Section 2.4. of the PRAG).

### **Affiliated entities**

The lead applicant and its co-applicant(s) may act with affiliated entity(ies).

### **Only the following entities may be considered as affiliated entities to the lead applicant and/or to co-applicant(s):**

Only entities having a structural link with the applicants (i.e. the lead applicant or a co-applicant), in particular a legal or capital link.

This structural link encompasses mainly two notions:

- (i) Control, as defined in Directive 2013/34/EU on the annual financial statements, consolidated financial statements and related reports of certain types of undertakings:

Entities affiliated to an applicant may hence be:

- Entities directly or indirectly controlled by the applicant (daughter companies or first-tier subsidiaries). They may also be entities controlled by an entity controlled by the applicant (granddaughter companies or second-tier subsidiaries) and the same applies to further tiers of control;
  - Entities directly or indirectly controlling the applicant (parent companies). Likewise, they may be entities controlling an entity controlling the applicant;
  - Entities under the same direct or indirect control as the applicant (sister companies).
- (ii) Membership, i.e. the applicant is legally defined as a e.g. network, federation, association in which the proposed affiliated entities also participate or the applicant participates in the same entity (e.g. network, federation, association,...) as the proposed affiliated entities.

The structural link shall as a general rule be neither limited to the action nor established for the sole purpose of its implementation. This means that the link would exist independently of the award of the grant; it should exist before the call for proposals and remain valid after the end of the action.

By way of exception, an entity may be considered as affiliated to an applicant even if it has a structural link specifically established for the sole purpose of the implementation of the action in the case of so-called 'sole applicants' or 'sole beneficiaries'. A sole applicant or a sole beneficiary is a legal entity formed by several entities (a group of entities) which together comply with the criteria for being awarded the grant. For example, an association is formed by its members.

### **What is not an affiliated entity?**

The following are not considered entities affiliated to an applicant:

- Entities that have entered into a (procurement) contract or subcontract with an applicant, act as concessionaires or delegates for public services for an applicant,
- Entities that receive financial support from the applicant,
- Entities that cooperate on a regular basis with an applicant on the basis of a memorandum of understanding or share some assets,

- Entities that have signed a consortium agreement under the grant contract (unless this consortium agreement leads to the creation of a 'sole applicant' as described above).

#### How to verify the existence of the required link with an applicant?

The affiliation resulting from control may in particular be proved on the basis of the consolidated accounts of the group of entities the applicant and its proposed affiliates belong to.

The affiliation resulting from membership may in particular be proved on the basis of the statutes or equivalent act establishing the entity (network, federation, association) which the applicant constitutes or in which the applicant participates.

If the applicants are awarded a grant contract, their affiliated entity(ies) will not become beneficiary(ies) of the action and signatory(ies) of the grant contract. However, they will participate in the design and in the implementation of the action and the costs they incur (including those incurred for implementation contracts and financial support to third parties and subcontractors) may be accepted as eligible costs, provided they comply with all the relevant rules already applicable to the beneficiary(ies) under the grant contract.

Affiliated entity(ies) must satisfy the same eligibility criteria as the lead applicant and the co-applicant(s). They must sign the affiliated entity(ies) statement in Annex A.2Section 5.

#### ***2.1.2.Associates and contractors***

The following entities are not applicants nor affiliated entities and do not have to sign the 'mandate for co-applicant(s)' or 'affiliated entities' statement:

- Associates

Other organisations or individuals may be involved in the action. Such associates play a real role in the action but may not receive funding from the grant, with the exception of per diem or travel costs. Associates do not have to meet the eligibility criteria referred to in Section 2.1.1. Associates must be mentioned in Annex A.2Section 4 — 'Associates participating in the action'.

- Contractors

The beneficiaries and their affiliated entities are permitted to award contracts. Associates or affiliated entity(ies) cannot be also contractors in the project. Contractors are subject to the procurement rules set out in Annex IV to the standard grant contract.

#### ***2.1.3.Eligible actions: actions for which an application may be made***

Definition:

An action contains several coherent and self-contained sets of activities that respond to the specific needs of a targeted group and that would achieve a specific objective within a specific and reasonable timeframe.

#### Duration

The initial planned duration of an action may not be lower **than 24 months nor exceed 36 months**, for **Lot 1**.

The initial planned duration of an action may not be lower **than 18 months nor exceed 36 months**, for **Lot 2 and Lot 3**.

#### Sectors or themes

- Civil societies;
- Women's empowerment;

- Combating gender-based violence;
- Rights of lesbian, gay, bisexual, trans, non-binary, intersex and queer (LGBTIQ) persons;
- Freedom of expression, assembly, and/or association;
- Non-discrimination, rights of persons belonging to minorities;
- Child marriages;
- Minority rights with a special focus on Roma;
- Media;
- Human rights in business;
- Other as identified in the BiH Country Report.

#### Location

Actions must take place in Bosnia and Herzegovina.

#### Types of action

The proposed actions have to fall within the specific objectives and priorities of this call for proposals, specified on point 1.2 .

The following types of action are ineligible:

- actions concerned only or mainly with individual sponsorships for participation in workshops, seminars, conferences and congresses;
- actions concerned only or mainly with individual scholarships for studies or training courses;
- actions concerned only or mainly with study visits or participation in international forums;
- actions including religious proselytism or propaganda;
- actions which discriminate against individuals or groups of people on ground of their gender, age, sexual orientation, religious or political beliefs, ethnic origin, disabilities;
- actions concerned only or mainly with directly delivering social services to target groups
- actions supporting political parties or proselytism and/or supporting violence;
- purchasing of land and buildings or offices;
- purchasing of vehicles;
- purchasing of equipment (unless necessary for the successful execution of the project: to be clearly indicated in the description of the action and budget justification);
- retroactive financing for projects already in existence or completed;
- actions for the exclusive benefit of individuals or exclusive restricted groups of individuals;
- actions supporting political parties;
- core funding of the applicant or its partners;
- humanitarian activities;
- construction/reconstruction works.

## Types of activity

While the type of activities to support the above priority areas are to be proposed by the applicant, the following non-exhaustive list of examples can be given:

- advocacy, lobbying and development of strategies by CSOs to push for legal reform, influence policy-making, or counter restrictions imposed by States on CSOs and other non-state actors;
- providing psychosocial, medical, and legal assistance and any other type of support;
- facilitating dialogue processes and mediation activities (such as inter-community, inter-faith and inter-cultural dialogues);
- documenting – and reporting on – cases of human-rights violations, and where relevant, violations of international humanitarian law;
- promoting the signature, ratification and effective implementation of the relevant international and regional human-rights instruments, including fundamental ILO conventions;
- monitoring of – and reporting on – the implementation of the international human-rights instruments that the country has ratified;
- supporting the collection of appropriate information, including statistical and research data, to enable governments to draw up and implement policies;
- training of human-rights defenders and CSOs active in Human Rights and Democracy;
- awareness-raising and communication campaigns on specific democracy/human-rights issues;
- ensuring access to remedy for victims of human rights abuses and the accountability/prosecution of perpetrators;
- promoting inclusive and strategic partnerships, networking and cooperation with CSOs and other relevant stakeholders or among CSOs;
- supporting CSOs and the media in promoting accountability and transparency at national and local level;
- promoting greater contact and cooperation between civic and political actors, including by fostering mechanisms for structured dialogue;
- promoting the inclusion of women, young people, and other marginalised groups in formal and informal decision-making structures, including the political-party system, through e.g. political education and coalitions building;
- capacity building to help civic and political players develop responsive policy platforms that adequately represent the public interest; granting assistance to local registered and non-registered CSOs;
- Promotion of Human rights through sport and cultural activities.

## Financial support to third parties<sup>16</sup>

Applicants may propose financial support to third parties.

Applicants may propose financial support to third parties in order to help achieving the objectives of the action.

The maximum amount of financial support per third party is EUR 30 000 except where achieving the objectives of the actions would otherwise be impossible or overly difficult, in which case this threshold can be exceeded. A threshold below EUR 30 000 can be set if appropriate.

In compliance with the present guidelines and notably of any conditions or restrictions in this Section, the lead applicant should define mandatorily in Section 2.1.1 of Annex A.2 (Grant application form – Full application):

- (i) the overall objectives, the specific objective(s) and the outputs<sup>17</sup> (i.e. the results) to be achieved with the financial support

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<sup>16</sup> These third parties are neither affiliated entity(ies) nor associates nor contractors.

- (ii) the different types of activities eligible for financial support, on the basis of a fixed list
- (iii) the types of persons or categories of persons which may receive financial support
- (iv) the criteria for selecting these entities and giving the financial support
- (v) the criteria for determining the exact amount of financial support for each third entity, and
- (vi) the maximum amount which may be given.

In all events, the mandatory conditions set above for giving financial support (points (i) to (vi)) have to be strictly defined in the grant contract as to avoid any exercise of discretion.

Financial support to third parties is allowed and specific conditions or restrictions apply to this call for proposals:

- Only grass-root organisations covering human rights issues listed in the above priorities are eligible for financial support to third parties;
- Requesting financing from the third parties is not allowed (100% financing should be provided to the third party).

### Visibility

The applicants must take all necessary steps to publicise the fact that the European Union has financed or co-financed the action. Unless the European Commission agrees otherwise, actions that are wholly or partially funded by the European Union must ensure the visibility of EU financing by displaying the EU emblem in accordance with the guidelines set out in the Operational guidelines for recipients of EU funding, published by the European Commission. If applicable, communication activities may be undertaken to raise the awareness of specific or general audiences of the reasons for the action and the EU support for the action in the country or region concerned, as well as the results and the impact of this support.

All measures and activities relating to visibility and, if applicable, communication, must comply with the latest Communication and Visibility Requirements for EU-funded external action, laid down and published by the European Commission “[Communicating and Raising EU visibility: Guidance for external actions](#).”

*When judged necessary, the visibility requirements of projects financed under this call may be removed or limited due to the total or partial confidentiality of the action and/or safety of beneficiaries. In this case, the applicant is required to duly justify this requirement in its application.*

### Number of applications and grants per applicants / affiliated entities

The lead applicant **may not** submit more than **1** application per lot under this call for proposals.

The lead applicant **may not** be awarded more than **1** grant per lot under this call for proposals.

The lead applicant **may not** be a co-applicant or an affiliated entity in another application of the same lot at the same time.

A co-applicant/affiliated entity **may not** be the co-applicant or affiliated entity in more than **1** application per lot under this call for proposals.

A co-applicant/affiliated entity **may not** be awarded more than **1** grant per lot under this call for proposals.

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<sup>17</sup> As per OECD DAC definition, the term ‘results’ includes: ‘impact’ (overall objective), ‘outcome(s)’ (specific objective(s) and ‘output(s)’.



#### **2.1.4. Eligibility of costs: costs that can be included**

Union contribution under this call for proposals take the following form(s):

- Reimbursement of eligible costs that may be based on any or a combination of the following forms:
  - (i) actual costs incurred by the beneficiary(ies) and affiliated entity(ies);
  - (ii) one or more simplified cost options (see below).

Only 'eligible costs' can be covered by a grant. The categories of costs that are eligible and non-eligible are indicated below. The budget is both a cost estimate and an overall ceiling for 'eligible costs'.

Simplified cost options may take the form of:

- **unit costs:** covering all or certain specific categories of eligible costs which are clearly identified in advance by reference to an amount per unit.
- **lump sums:** covering in global terms all or certain specific categories of eligible costs which are clearly identified in advance.
- **flat-rate financing:** covering specific categories of eligible costs which are clearly identified in advance by applying a percentage fixed ex ante.

Simplified costs options (SCOs) which can be proposed are the following:

Refer to Annex K for the details of the procedure to be followed depending on the type and amount of the costs to be declared as SCO.

Applicants proposing this form of reimbursement, must clearly indicate in worksheet no.1 of Annex B, each heading/item of eligible costs concerned by this type of financing, i.e. add the reference in capital letters to 'UNIT COST', 'LUMPSUM' in the Unit column (see example in Annex K).

Additionally in Annex B, in the second column of worksheet no.2, 'Justification of the estimated costs' per each of the corresponding budget item or heading applicants must:

describe the information and methods used to establish the amounts of unit costs and/or lump sums, to which costs they refer, etc for output or result based SCO;

Recommendations to award a grant are always subject to the condition that the checks preceding the signing of the grant contract do not reveal problems requiring changes to the budget (such as arithmetical errors, inaccuracies, unrealistic costs and ineligible costs). The checks may give rise to requests for clarification and may lead the contracting authority to impose modifications or reductions to address such mistakes or inaccuracies. It is not possible to increase the grant or the percentage of EU co-financing as a result of these corrections.

It is therefore in the applicants' interest to provide a **realistic and cost-effective budget**.

#### Eligible direct costs

To be eligible under this call for proposals, costs must comply with the provisions of Article 14 of the general conditions to the standard grant contract (see Annex G of the guidelines).

#### Contingency reserve

The budget may include a contingency reserve not exceeding 5 % of the estimated direct eligible costs. It can only be used with the **prior written authorisation** of the contracting authority.

#### Eligible indirect costs

The indirect costs incurred in carrying out the action may be eligible for flat-rate funding, but the total must not exceed 7 % of the estimated total eligible direct costs. Indirect costs are eligible provided that they do not include costs assigned to another budget heading in the standard grant contract. The lead applicant may be asked to justify the percentage requested before the grant contract is signed. However, once the flat rate has been fixed in the special conditions of the grant contract, no supporting documents need to be provided.

If any of the applicant or affiliated entity(ies) is in receipt of an operating grant financed by the EU, it may not claim indirect costs on its incurred costs within the proposed budget for the action.

#### Contributions in kind

Contributions in kind mean the provision of goods or services to beneficiaries or affiliated entities free of charge by a third party. As contributions in kind do not involve any expenditure for beneficiaries or affiliated entities, they are not eligible costs (except for personnel costs for the work carried out by volunteers under an action or operating grant if so authorised).

Contributions in kind may not be treated as co-financing.

However, if the description of the action as proposed includes contributions in kind, the contributions have to be made.

#### Ineligible costs

The following costs are not eligible:

- debts and debt service charges (interest);
- provisions for losses or potential future liabilities;
- costs declared by the beneficiary(ies) and financed by another action or work programme receiving a European Union (including through EDF) grant;
- purchases of land or buildings, except where necessary for the direct implementation of the action, in which case ownership must be transferred in accordance with Article 7.5 of the general conditions of the standard grant contract, at the latest at the end of the action;
- currency exchange losses;
- in kind contributions (except for volunteers' work);
- bonuses included in costs of staff;
- negative interest charged by banks or other financial institutions;
- credit to third parties;
- salary costs of the personnel of national administrations.

### ***2.1.5. Ethics clauses and Code of Conduct***

#### a) Absence of conflict of interest

The applicant must not be affected by any conflict of interest and must have no equivalent relation in that respect with other applicants or parties involved in the actions. Any attempt by an applicant to obtain confidential information, enter into unlawful agreements with competitors or influence the evaluation committee or the contracting authority during the process of examining, clarifying,

evaluating and comparing applications will lead to the rejection of its application and may result in administrative penalties according to the Financial Regulation in force.

b) Respect for human rights as well as environmental legislation and core labour standards

The applicant and its staff must comply with human rights. In particular and in accordance with the applicable act, applicants who have been awarded contracts must comply with the environmental legislation including multilateral environmental agreements, and with the core labour standards as applicable and as defined in the relevant International Labour Organisation conventions (such as the conventions on freedom of association and collective bargaining; elimination of forced and compulsory labour; abolition of child labour).

**Zero tolerance for sexual exploitation, abuse and harassment:**

The European Commission applies a policy of 'zero tolerance' in relation to all wrongful conduct which has an impact on the professional credibility of the applicant.

Physical abuse or punishment, or threats of physical abuse, sexual abuse or exploitation, harassment and verbal abuse, as well as other forms of intimidation shall be prohibited.

Applicants (and affiliated entities) other than (i) natural persons (ii) pillar-assessed entities and (iii) governments and other public bodies whose application has been pre-selected or placed in a reserve list, shall assess their internal policy against sexual exploitation, abuse and harassment (SEA-H) through a self-evaluation questionnaire (Annex L). For grants of EUR 60 000 or less no self-evaluation is required. Such self-evaluation questionnaire is not part of the evaluation of the full application by the contracting authority, but is an administrative requirement. See section 2.5.6 of the PRAG.

c) Anti-corruption and anti-bribery

The applicant shall comply with all applicable laws and regulations and codes relating to anti-bribery and anti-corruption. The contracting authority reserves the right to suspend or cancel project financing if corrupt practices of any kind are discovered at any stage of the award process or during the execution of a contract and if the contracting authority fails to take all appropriate measures to remedy the situation. For the purposes of this provision, 'corrupt practices' are the offer of a bribe, gift, gratuity or commission to any person as an inducement or reward for performing or refraining from any act relating to the award of a contract or execution of a contract already concluded with the contracting authority.

d) Unusual commercial expenses

Applications will be rejected or contracts terminated if it emerges that the award or execution of a contract has given rise to unusual commercial expenses. Such unusual commercial expenses are commissions not mentioned in the main contract or not stemming from a properly concluded contract referring to the main contract, commissions not paid in return for any actual and legitimate service, commissions remitted to a tax haven, commissions paid to a payee who is not clearly identified or commissions paid to a company which has every appearance of being a front company.

Grant beneficiaries found to have paid unusual commercial expenses on projects funded by the European Union are liable, depending on the seriousness of the facts observed, to have their contracts terminated or to be permanently excluded from receiving EU/EDF funds.

e) Breach of obligations, irregularities or fraud

The contracting authority reserves the right to suspend or cancel the procedure, where the award procedure proves to have been subject to substantial breach of obligations, irregularities or fraud. If substantial breach of obligations, irregularities or fraud are discovered after the award of the contract, the contracting authority may refrain from concluding the contract.

## 2.2. HOW TO APPLY AND THE PROCEDURES TO FOLLOW

To apply for this call for proposals the lead applicants need to:

- I. Provide information about the organisations involved in the action. To this end, lead applicants, co-applicants and affiliated entities must register in PADOR. Lead applicants must register at the concept note step. Co-applicants and affiliated entities must register at the full application step; lead applicants must make sure that their PADOR profile is up to date. Please note that the registration of this data in **PADOR is obligatory** for this call for proposals:

PADOR is an on-line database in which organisations register and update information concerning their entity. Organisations registered in PADOR get a unique ID (EuropeAid ID) which they **must mention** in their application. PADOR is accessible via the website: <https://webgate.ec.europa.eu/pador>

If it is impossible to register online in PADOR for technical reasons, lead applicants, co-applicants and/or affiliated entity(ies) must complete the 'PADOR registration form'<sup>18</sup> attached to these guidelines. This form must be sent **together with the full application**, by the submission deadline (see section 2.2.5).

- II. Provide information about the action in the documents listed under sections 2.2.2 (Where and how to send concept notes) and 2.2.5 (Full applications). Please note that online submission via **PROSPECT is obligatory** for this call.

**It is strongly recommended to register in PADOR well in advance and not to wait until the last minute before the deadline to submit your application in PROSPECT.**

Before starting using PADOR and PROSPECT, please read the user guides available on the website. All technical questions related to the use of these systems should be addressed to the IT helpdesk at [INTPA-SUPPORT-SERVICES@ec.europa.eu](mailto:INTPA-SUPPORT-SERVICES@ec.europa.eu) via the online support form in PROSPECT.

### ***2.2.1. Concept note content***

Applications must be submitted in accordance with the concept note instructions in the grant application form annexed to these guidelines (Annex A). Lead applicants should then keep strictly to the format of the concept note and fill in the paragraphs and pages in order.

Applicants must apply in English.

Please note that:

1. In the concept note, lead applicants must only provide an estimate of the requested EU contribution as well as an indicative percentage of that contribution in relation to the eligible costs of the action. A detailed budget is to be submitted only by the lead applicants invited to submit a full application in the second phase. 2. The elements outlined in the concept note may not be modified in the full application, except for the changes described below:

- The EU contribution may not vary from the initial estimate by more than 20 %. Lead applicants are free to adapt the percentage of co-financing required within the minimum and maximum amount and percentages of co-financing, as laid down in these guidelines in Section 1.3.
- The lead applicant may add, remove or replace one or more co-applicant(s) or affiliated entity(ies) only in duly justified cases.
- The lead applicant may adjust the duration of the action if unforeseen circumstances outside the scope of the applicants have taken place following the submission of the concept note and require such adaptation (risk of action not being carried out). In such cases, the duration must remain within the limits imposed by the guidelines for applicants. Own contributions by the applicants can be replaced by other donors' contributions at any time.

<sup>18</sup>Which corresponds to Annex F – PADOR off-line form (PRAG annex e13).

**An explanation/justification of the relevant replacements/adjustments shall be included in Annex A.2 – Instructions for drafting the Full Application, section 2.1.1, point viii. Should the explanation/justification not be accepted by the evaluation committee, the proposal may be rejected on that sole basis.**

Only the concept note form will be evaluated. It is therefore of utmost importance that this document contains ALL relevant information concerning the action. No additional annexes should be sent.

Please complete the concept note carefully and as clearly as possible so that it can be assessed properly.

Any error or major discrepancy related to the concept note instructions may lead to the rejection of the concept note.

Clarifications will only be requested when information provided is not sufficient to conduct an objective assessment.

### ***2.2.2. Where and how to send concept notes***

The concept note together with the declaration by the lead applicant (Annex A.1 section 2) **must be submitted online via PROSPECT** <https://webgate.ec.europa.eu/prospect> following the instructions given in the PROSPECT user manual.

Upon submission of a concept note online, the lead applicant will receive an automatic confirmation of receipt in its PROSPECT profile.

**Please note that incomplete concept notes may be rejected.** Lead applicants are advised to verify that their concept note is complete by using the checklist for concept note (Annex A.1, Instructions).

### ***2.2.3. Deadline for submission of concept notes***

The deadline for the submission of concept notes is **25/04/2023 at 12:00 p.m.** (Brussels date and time). In order to convert this deadline to local time you can use any online time converter tool that takes into account timezones and winter/summer time changes (example available [here](#)). **The lead applicant is strongly advised not to wait until the last day to submit its concept note**, since heavy Internet traffic or a fault with the Internet connection (including electricity failure, etc.) could lead to difficulties in submission. The contracting authority cannot be held responsible for any delay due to such afore-mentioned difficulties.

Any concept note submitted after the deadline will be rejected.

### ***2.2.4. Further information about concept notes***

**An information session on this call for proposals will be held on March 28 at 11.00 hours in EU House premises at Skenderija 3a.**

Questions may be sent by e-mail no later than 21 days before the deadline for the submission of concept notes to the address(es) below, indicating clearly the reference of the call for proposals:

E-mail address: **[delegation-bosnia-and-herzegovina-cfp@eeas.europa.eu](mailto:delegation-bosnia-and-herzegovina-cfp@eeas.europa.eu)**

The contracting authority has no obligation to provide clarifications to questions received after this date.

Replies will be given no later than 11 days before the deadline for submission of concept notes.

To ensure equal treatment of applicants, the contracting authority cannot give a prior opinion on the eligibility of lead applicants, co-applicants, affiliated entity(ies), an action or specific activities.

No individual replies will be given to questions. All questions and answers as well as other important notices to applicants during the course of the evaluation procedure will be published on the website where the call

was published: website of DG International Partnerships <https://ec.europa.eu/international-partnerships/home> for Funding & Tender opportunities (F&T Portal) <https://ec.europa.eu/info/funding-tenders/opportunities/portal/screen/home> and EU Delegation to BiH web site: [http://europa.ba/?page\\_id=320](http://europa.ba/?page_id=320) as the need arises. It is therefore advisable to consult the abovementioned website(s) regularly in order to be informed of the questions and answers published.

All questions related to registration in PADOR or the online submission via PROSPECT should be addressed to the IT helpdesk at [INTPA-SUPPORT-SERVICES@ec.europa.eu](mailto:INTPA-SUPPORT-SERVICES@ec.europa.eu) **via the online support form in PROSPECT**. Please note that the working languages of the IT support are English French and Spanish. Therefore users are invited to send their questions in English, French or Spanish should they wish to benefit from an optimum response time.

Please note that the contracting authority may decide to cancel the call for proposals procedure at any stage according to the conditions set out in Section 6.5.9 of the PRAG.

### **2.2.5. Full applications**

Lead applicants invited to submit a full application following pre-selection of their concept note must do so using the grant application form annexed to these guidelines (Annex A.2– Grant application form – Full application). Lead applicants should then keep strictly to the format of the grant application form and fill in the paragraphs and pages in order.

The elements outlined in the concept note may not be modified in the full application, except for the changes described below:

- The EU contribution may not vary from the initial estimate by more than 20 %. Lead applicants are free to adapt the percentage of co-financing required within the minimum and maximum amount and percentages of co-financing, as laid down in these guidelines in Section 1.3.
- The lead applicant may add, remove or replace one or more co-applicant(s) or affiliated entity(ies) only in duly justified cases.
- The lead applicant may adjust the duration of the action if unforeseen circumstances outside the scope of the applicants have taken place following the submission of the concept note and require such adaptation (risk of action not being carried out). In such cases, the duration must remain within the limits imposed by the guidelines for applicants.

**An explanation/justification of the relevant replacements/adjustments shall be included in Annex A.2– Instructions for drafting the Full Application, section 2.1.1, point viii. Should the explanation/justification not be accepted by the evaluation committee, the proposal may be rejected on that sole basis.**

Lead applicants must submit their full applications in the same language as their concept notes.

Please complete the full application form carefully and as clearly as possible so that it can be assessed properly.

Any error related to the points listed in the checklist (Annex A.2, Instructions) or any major inconsistency in the full application (e.g. if the amounts in the budget worksheets are inconsistent) may lead to the rejection of the application.

Clarifications will only be requested when information provided is unclear and thus prevents the contracting authority from conducting an objective assessment.

Please note that only the full application form and the published annexes which have to be filled in (budget, logical framework) will be transmitted to the evaluators (and assessors, if used). It is therefore of utmost importance that these documents contain ALL the relevant information concerning the action.

If it is impossible to register online in PADOR for technical reasons, **the lead applicant has to submit with the full application the completed PADOR form (Annex F) for the lead applicant, each (if any) co-applicants and each (if any) affiliated entities<sup>19</sup>.**

Please note that the following documents<sup>20</sup> shall be uploaded in PADOR by the full application deadline or submitted together with the PADOR registration form with the full application form:

1. The statutes or articles of association of the lead applicant, (if any) of each co-applicant and (if any) of each affiliated entity. Where the contracting authority has recognised the lead applicant's, or the co-applicant(s)'s, or their affiliated entity(ies)'s eligibility for another call for proposals under the same budget line within 2 years before the deadline for receipt of applications, it should be submitted, instead of the statutes or articles of association, a copy of the document proving their eligibility in a former call (e.g. a copy of the special conditions of a grant contract received during the reference period), unless a change in legal status has occurred in the meantime. This obligation does not apply to international organisations which have signed a framework agreement with the European Commission.
2. Legal entity form (see Annex D of these guidelines) duly completed and signed by each of the applicants (i.e. by the lead applicant and by each co-applicant, if any), accompanied by the justifying documents requested there. If the applicants have already signed a contract with the contracting authority, instead of the legal entity form and supporting documents, the legal entity number may be provided, unless a change in legal status occurred in the meantime.
3. A financial identification form of the lead applicant (not from co-applicant(s)) conforming to the model attached as Annex E of these guidelines, certified by the bank to which the payments will be made. This bank should be located in the country where the lead applicant is established. If the lead applicant has already submitted a financial identification form in the past for a contract where the European Commission was in charge of the payments and intends to use the same bank account, a copy of the previous financial identification form may be provided instead.

In addition, for the purpose of the evaluation of the financial capacity, the following documents should be submitted<sup>21</sup>:

1. For action grants exceeding EUR 750 000 and for operating grants exceeding EUR 100 000, the lead applicant must provide an audit report produced by an approved external auditor where it is available, and always in cases where a statutory audit is required by EU or national law. That report shall certify the accounts for up to the last 3 financial years available.

In all other cases, the lead applicant shall provide a self-declaration signed by its authorised representative certifying the validity of its accounts for up to the last 3 financial years available.

This requirement shall apply only to the first application made by an applicant to the contracting authority in any one financial year.

The external audit report as well as the self-declaration certifying the validity of the accounts are not required from the co-applicant(s) or affiliated entities (if any).

2. A copy of the lead applicant's latest accounts (the profit and loss account and the balance sheet for the last financial year for which the accounts have been closed)<sup>22</sup>. A copy of the latest account is neither required from the co-applicant(s) (if any) nor from affiliated entity(ies) (if any).

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<sup>19</sup> Natural persons who apply for a grant (if so allowed in the guidelines for applicants) do not have to provide an organisation data form. In this case, the information included in the grant application form is sufficient.

<sup>21</sup> No supporting documents will be requested for applications for a grant not exceeding EUR 60 000.

The requested supporting documents (uploaded in PADOR or sent together with the PADOR offline form) must be supplied in the form of originals, photocopies or scanned versions (i.e. showing legible stamps, signatures and dates) of the said originals. Originals should be kept on file for controls.

Where such documents are not in one of the official languages of the European Union, a translation into the language of the call for proposals of the relevant parts of these documents proving the lead applicant's and, where applicable, co-applicants' and affiliated entity(ies)' eligibility, must be attached for the purpose of analysing the application.

Applicants have to take into consideration the time necessary to obtain official documents from national competent authorities and to translate such documents in the authorised languages while registering their data in PADOR.

If the abovementioned supporting documents are not provided by the deadline for the submission of the full application, the application may be rejected.

No additional annexes should be sent.

### ***2.2.6. Where and how to send full applications***

Full applications (i.e. the full application form, PADOR registration form (where applicable), the budget, the logical framework, and the declaration by the lead applicant) must be submitted online via PROSPECT <https://webgate.ec.europa.eu/prospect> following the instructions given in the PROSPECT users' manual.

Upon submission of the full application online, the lead applicants will receive an automatic confirmation of receipt in their PROSPECT profile.

**Please note that incomplete applications may be rejected.** Lead applicants are advised to verify that their application is complete using the checklist (Annex A.2, Instructions).

### ***2.2.7. Deadline for submission of full applications***

The deadline for the submission of full applications will be indicated in the letter sent to the lead applicants whose application has been pre-selected. This letter will appear online automatically in the PROSPECT profile of the lead applicant.

**Lead applicants are strongly advised not to wait until the last day to submit their full applications**, since heavy Internet traffic or a fault with the Internet connection (including electricity failure, etc.) could lead to difficulties in submission. The Contacting Authority cannot be held responsible for any delay due to such afore-mentioned difficulties.

Any application submitted after the deadline will be rejected.

### ***2.2.8. Further information about full applications***

Questions may be sent by e-mail no later than 21 days before the deadline for the submission of full applications to the addresses listed below, indicating clearly the reference of the call for proposals:

E-mail address: **[delegation-bosnia-and-herzegovina-cfp@eeas.europa.eu](mailto:delegation-bosnia-and-herzegovina-cfp@eeas.europa.eu)**

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<sup>22</sup> This obligation does not apply to natural persons who have received a scholarship or that are in most need of direct support, nor to public bodies and to international organisations. It does not apply either when the accounts are in practice the same documents as the external audit report already provided pursuant to Section 2.2.5, point 1.



The contracting authority has no obligation to provide clarifications to questions received after this date.

Replies will be given no later than 11 days before the deadline for the submission of full applications.

To ensure equal treatment of applicants, the contracting authority cannot give a prior opinion on the eligibility of lead applicants, co-applicants, affiliated entity(ies), or an action.

No individual replies will be given to questions. All questions and answers as well as other important notices to applicants during the course of the evaluation procedure, will be published on the website of DG International Partnerships: [https://ec.europa.eu/international-partnerships/home\\_fr](https://ec.europa.eu/international-partnerships/home_fr) and EU Delegation in BiH web site: [http://europa.ba/?page\\_id=320](http://europa.ba/?page_id=320), as the need arises. It is therefore advisable to consult the abovementioned website regularly in order to be informed of the questions and answers published.

All questions related to registration in PADOR or the online submission via PROSPECT should be addressed to the IT helpdesk at [INTPA-SUPPORT-SERVICES@ec.europa.eu](mailto:INTPA-SUPPORT-SERVICES@ec.europa.eu) via the online support form in **PROSPECT**. Please note that the working languages of the IT support are English French and Spanish. Therefore users are invited to send their questions in English, French or Spanish should they wish to benefit from an optimum response time.

### **2.3. EVALUATION AND SELECTION OF APPLICATIONS**

Applications will be examined and evaluated by the contracting authority with the possible assistance of external assessors. All applications will be assessed according to the following steps and criteria.

If the examination of the application reveals that the proposed action does not meet the eligibility criteria stated in Section 2.1, the application will be rejected on this sole basis.

## (1) STEP 1: ADMINISTRATIVE CHECKS AND CONCEPT NOTE EVALUATION

During the [opening and ]administrative check the following will be assessed:

- [If the deadline has been met. Otherwise, the application will be automatically rejected.]
- If the concept note satisfies all the criteria specified in the checklist in Annex A.1, Instructions of the grant application form. This includes also an assessment of the eligibility of the action. If any of the requested information is missing or is incorrect, the application may be rejected on that **sole** basis and the application will not be evaluated further.

The concept notes that pass this check will be evaluated on the relevance and design of the proposed action.

The concept notes will receive an overall score out of 50 using the breakdown in the evaluation grid below. The evaluation will also check on compliance with the instructions on how to complete the concept note, which can be found in Annex A.1.

The evaluation criteria are divided into headings and subheadings. Each subheading will be given a score between 1 and 5 as follows: 1 = very poor; 2 = poor; 3 = adequate; 4 = good; 5 = very good.

### Evaluation Grid

Section	Maximum Score
<b>1. Relevance of the action</b>	<b>20</b>
1.1. How relevant is the proposal to the objectives and priorities of the call for proposals and to the specific themes/sectors/areas or any other specific requirement stated in the guidelines for applicants? Are the expected results of the action aligned with the priorities defined in the guidelines for applicants (section 1.2)?	5
1.2. How relevant is the proposal to the particular needs and constraints of the target country(ies), region(s) and/or relevant sectors (including synergy with other development initiatives and avoidance of duplication)?	5
1.3. How clearly defined and strategically chosen are those involved (final beneficiaries, target groups)? Have their needs (as rights holders and/or duty bearers) and constraints been clearly defined and does the proposal address them appropriately?	5
1.4. Does the proposal contain particular added-value elements (e.g. innovation, best practices) and the other additional elements indicated under 1.2. of the guidelines for applicants.	5
<b>2. Design of the action</b>	<b>30</b>
2.1. How coherent is the overall design of the action? Does the proposal indicate the expected results to be achieved by the action? Does the intervention logic explain the rationale to achieve the expected results?	5x2**
2.2. Does the design reflect a robust analysis of the problems involved, and the capacities of the relevant stakeholders?	5
2.3. Does the design take into account external factors (risks and assumptions)?	5
2.4. Are the activities feasible and consistent in relation to the expected results (including timeframe)? Are results (output, outcome and impact) realistic?	5
2.5. To which extent does the proposal integrate relevant cross-cutting elements such as environmental/climate change issues, promotion of gender equality and equal opportunities,	5

needs of disabled people, rights of minorities and rights of indigenous peoples, youth, combating HIV/AIDS (if there is a strong prevalence in the target country/region)?	
<b>Maximum total score</b>	<b>50</b>

**\*\*:** this score is multiplied by 2 because of its importance

Once all concept notes have been assessed, a list will be drawn up with the proposed actions ranked according to their total score.

Firstly, only the concept notes with a score of at least 30 will be considered for pre-selection.

Secondly, the number of concept notes will be reduced, taking account of the ranking, to the number of concept notes whose total aggregate amount of requested contributions is equal to at least 200% of the available budget for this call for proposals. The amount of requested contributions of each concept note will be based on the indicative financial envelopes for each lot, where relevant.

Lead applicants will receive a letter indicating the reference number of their application and the respective results. This letter will automatically appear online in the PROSPECT profile of the lead applicant.

The pre-selected lead applicants will subsequently be invited to submit full applications.

## (2) STEP 2: EVALUATION OF THE FULL APPLICATION

Firstly, the following will be assessed:

- If the submission deadline has been met. Otherwise, the application will automatically be rejected.
- If the full application satisfies all the criteria specified in the checklist (Annex A.2, Instructions). This includes also an assessment of the eligibility of the action. If any of the requested information is missing or is incorrect, the application may be rejected on that **sole** basis and the application will not be evaluated further.

The full applications that pass this check will be further evaluated on their quality, including the proposed budget and capacity of the applicants and affiliated entity(ies). They will be evaluated using the evaluation criteria in the evaluation grid below. There are two types of evaluation criteria: selection and award criteria.

**The selection criteria** help to evaluate the applicant(s)'s and affiliated entity(ies)'s operational capacity and the lead applicant's financial capacity and are used to verify that they:

- have stable and sufficient sources of finance to maintain their activity throughout the proposed action and, where appropriate, to participate in its funding (this only applies to lead applicants);
- have the management capacity, professional competencies and qualifications required to successfully complete the proposed action. This applies to applicants and any affiliated entity(ies).

For the purpose of the evaluation of the financial capacity, lead applicants must ensure that the relevant information and documents (i.e. accounts of the latest financial year and external audit report, where applicable) are up to date either in their PADOR profile or when submitting the requested documents with PADOR registration form. If the information and documents requested are outdated and do not allow for a proper evaluation of the financial capacity, the application may be rejected.

**The award criteria** help to evaluate the quality of the applications in relation to the objectives and priorities set forth in the guidelines, and to award grants to projects which maximise the overall effectiveness of the call for proposals. They help to select applications which the contracting authority can be confident will comply with its objectives and priorities. They cover the relevance of the action, its consistency with the objectives of the call for proposals, quality, expected impact, sustainability and cost-effectiveness.

*Scoring:*

The evaluation grid is divided into Sections and subsections. Each subsection will be given a score between 1 and 5 as follows: 1 = very poor; 2 = poor; 3 = adequate; 4 = good; 5 = very good.

## Evaluation grid

Section	Maximum Score
<b>1. Financial and operational capacity</b>	<b>20</b>
1.1. Do the applicants and, if applicable, their affiliated entity(ies) have sufficient in-house experience of project management?	5
1.2. Do the applicants and, if applicable, their affiliated entity(ies) have sufficient technical in-house expertise (especially knowledge of the issues to be addressed)?	5
1.3. Do the applicants and, if applicable, their affiliated entity(ies) have sufficient management in-house capacity (including staff, equipment and ability to handle the budget for the action)?	5
1.4. Does the lead applicant have stable and sufficient sources of finance?	5
<b>2. Relevance of the action</b>	<b>20</b>
2.1. How relevant is the proposal to the objectives and priorities of the call for proposals and to the specific themes/sectors/areas or any other specific requirement stated in the guidelines for applicants? Are the expected results of the action aligned with the priorities defined in the guidelines for applicants (section 1.2)?	5
2.2. How relevant is the proposal to the particular needs and constraints of the target country(ies), region(s) and/or relevant sectors (including synergy with other development initiatives and avoidance of duplication)?	5
2.3. How clearly defined and strategically chosen are those involved (final beneficiaries, target groups)? Have their needs (as rights holders and/or duty bearers) and constraints been clearly defined and does the proposal address them appropriately?	5
2.4. Does the proposal contain particular added-value elements (e.g. innovation, best practices) and the other additional elements indicated under 1.2. of the guidelines for applicants.	5
<b>3. Design of the action</b>	<b>15</b>
3.1. How coherent is the design of the action? Does the proposal indicate the expected results to be achieved by the action? Does the intervention logic explain the rationale to achieve the expected results? Are the activities proposed appropriate, practical, and consistent with the envisaged outputs and outcome(s)?	5
3.2. Does the proposal/Logical Framework include credible baseline, targets and sources of verification? If not, is a baseline study foreseen (and is the study budgeted appropriately in the proposal)?	5
3.3. Does the design reflect a robust analysis of the problems involved, and the capacities of the relevant stakeholders?	5
<b>4. Implementation approach</b>	<b>15</b>
4.1. Is the action plan for implementing the action clear and feasible? Is the timeline realistic?	5
4.2. Does the proposal include an effective and efficient monitoring system? Is there an evaluation planned (previous, during or/and at the end of the implementation)?	5

4.3. Is the co-applicant(s)'s and affiliated entity(ies)'s level of involvement and participation in the action satisfactory?	5
<b>5. Sustainability of the action</b>	<b>15</b>
5.1. Is the action likely to have a tangible impact on its target groups?	5
5.2. Is the action likely to have multiplier effects, including scope for replication, extension capitalisation on experience and knowledge sharing?	5
5.3. Are the expected results of the proposed action sustainable?- Financially (e.g. financing of follow-up activities, sources of revenue for covering all future operating and maintenance costs)- Institutionally (will structures allow the results of the action to be sustained at the end of the action? Will there be local 'ownership' of the results of the action?)- At policy level (where applicable) (what will be the structural impact of the action — e.g. improved legislation, codes of conduct, methods) - Environmentally (if applicable) (will the action have a negative/positive environmental impact?)	5
<b>6. Budget and cost-effectiveness of the action</b>	<b>15</b>
6.1. Are the activities appropriately reflected in the budget?	5
6.2. Is the ratio between the estimated costs and the expected results satisfactory?	5x2**
<b>Maximum total score</b>	<b>100</b>

**\*\*:** this score is multiplied by 2 because of its importance

If the total score for Section 1 (financial and operational capacity) is less than 12 points, the application will be rejected. If the score for at least one of the subsections under Section 1 is 1, the application will also be rejected.

If the lead applicant applies without co-applicants or affiliated entities the score for point 4.3 shall be 5 unless the involvement of co-applicants or affiliated entities is mandatory according to these guidelines for applicants.

#### *Provisional selection*

After the evaluation, a table will be drawn up listing the applications ranked according to their score. The highest scoring applications will be provisionally selected until the available budget for this call for proposals is reached. In addition, a reserve list will be drawn up following the same criteria. This list will be used if more funds become available during the validity period of the reserve list.

### **(3) STEP 3: VERIFICATION OF ELIGIBILITY OF THE APPLICANTS AND AFFILIATED ENTITY(IES)**

The eligibility verification will be performed on the basis of the supporting documents requested by the contracting authority (see Section 2.4). It will by default only be performed for the applications that have been provisionally selected according to their score and within the available budget for this call for proposals.

- The declaration by the lead applicant (Section 5 of Annex A.2) will be cross-checked with the supporting documents provided by the lead applicant. Any missing supporting document or any incoherence between the declaration by the lead applicant and the supporting documents may lead to the rejection of the application on that sole basis.
- The eligibility of applicants and the affiliated entity(ies) will be verified according to the criteria set out in Section 2.1.1.

Any rejected application will be replaced by the next best placed application on the reserve list that falls within the available budget for this call for proposals.

## 2.4. SUBMISSION OF SUPPORTING DOCUMENTS

The lead applicant shall submit the documents listed in section 2.2.5.

In addition, a lead applicant whose application has been provisionally selected or placed on the reserve list will be informed in writing by the contracting authority. It will be requested to supply the following documents via PROSPECT:

1. Declaration on honour: the lead applicant as well as all co-applicants and affiliated entities shall fill in and sign the declaration on honour certifying that they are not in one of the exclusion situations (see Section 2.6.10.1 of the PRAG) where the amount of the grant exceeds EUR 15 000. Please note that the declaration on honour should be submitted via PROSPECT.
2. Self-evaluation questionnaire on SEA-H: the lead applicant as well as all co-applicants and affiliated entities shall fill in the self-evaluation questionnaire assessing the organisation's internal policy and procedure against sexual exploitation, abuse and harassment (SEA-H) (Annex L) where the amount of grant exceeds EUR 60 000 (see Section 2.5.6 of the PRAG)<sup>23</sup>. Please note that the self-evaluation questionnaire on SEA-H should be submitted via PADOR.

After verifying the supporting documents, the evaluation committee will make a final recommendation to the contracting authority, which will decide on the award of grants.

NB: In the eventuality that the contracting authority is not satisfied with the strength, solidity, and guarantee offered by the structural link between one of the applicants and its affiliated entity, it can require the submission of the missing documents allowing for its conversion into co-applicant. If all the missing documents for co-applicants are submitted, and provided all necessary eligibility criteria are fulfilled, the above mentioned entity becomes a co-applicant for all purposes. The lead applicant has to submit the application form revised accordingly.

## 2.5. NOTIFICATION OF THE CONTRACTING AUTHORITY'S DECISION

### ***2.5.1. Content of the decision***

The lead applicants will be informed in writing of the Contracting Authority's decision concerning their application and, if rejected, the reasons for the negative decision. This letter will be sent by e-mail and will appear online automatically in the PROSPECT profile of the user who submitted the application. Lead applicants who, in exceptional cases (see section 2.2), had to submit their application by post, private courier or hand-delivery, will be informed by email or by post if they did not provide any e-mail address. Therefore, please check regularly your PROSPECT profile, taking into account the indicative timetable below. Please note that the lead applicant is the intermediary for all communications between applicants and the contracting authority during the procedure.

An applicant believing that it has been harmed by an error or irregularity during the award process may lodge a complaint. See further Section 2.12 of the practical guide.

Applicants and, if they are legal entities, persons who have powers of representation, decision-making or control over them, are informed that, should they be in one of the situations of early detection or exclusion, their personal details (name, given name if natural person, address, legal form and name and given name of the persons with powers of representation, decision-making or control, if legal person) may be registered in the early detection and exclusion system, and communicated to the persons and entities concerned in relation

<sup>23</sup> Applicants, co-applicants and affiliated entities who are (i) natural persons (ii) pillar-assessed entities and (iii) governments and other public bodies do not have to submit the self-evaluation questionnaire.



to the award or the execution of a grant contract. For more information, you may consult the privacy statement available on [http://ec.europa.eu/budget/explained/management/protecting/protect\\_en.cfm](http://ec.europa.eu/budget/explained/management/protecting/protect_en.cfm)

### **2.5.2. Indicative timetable**

	DATE	TIME
<b>1. Information meeting (if any)</b>	March 28, 2023	11.00 hrs
<b>2. Deadline for requesting any clarifications from the contracting authority</b>	April 4, 2023	12.00 hrs
<b>3. Last date on which clarifications are issued by the contracting authority</b>	April 14, 2023	-
<b>4. Deadline for submission of concept notes</b>	April 25, 2023	12.00 hrs
<b>5. Information to lead applicants on [opening,] administrative checks and concept note evaluation (Step 1)</b>	May/June 2023	-
<b>6. Invitation to submit full applications</b>	June/July 2023	-
<b>7. Deadline for submission of full applications</b>	July/August 2023	-
<b>8. Information to lead applicants on the evaluation of the full applications (Step 2)</b>	October/November 2023	-
<b>9. Notification of award (after the eligibility check) (Step 3)</b>	November 2023	-
<b>10. Contract signature</b>	December 2023	-

All times are in the time zone of the country of the contracting authority.

This indicative timetable refers to provisional dates (except for dates 2, 3, and 4) and may be updated by the contracting authority during the procedure. In such cases, the updated timetable will be published on the web site where the call was published: website of DG International Partnerships <https://ec.europa.eu/international-partnerships/home> for Funding & Tender opportunities (F&T Portal) <https://ec.europa.eu/info/funding-tenders/opportunities/portal/screen/home>

and EU Delegation in BiH web site: [http://europa.ba/?page\\_id=320](http://europa.ba/?page_id=320).

### **2.6. CONDITIONS FOR IMPLEMENTATION AFTER THE CONTRACTING AUTHORITY'S DECISION TO AWARD A GRANT**

Following the decision to award a grant, the beneficiary(ies) will be offered a contract based on the standard grant contract (see Annex G of these guidelines). By signing the application form (Annex A of these guidelines), the applicants agree, if awarded a grant, to accept the contractual conditions of the standard grant contract. Where the coordinator is an organisation whose pillars have been positively assessed, it will sign a contribution agreement based on the contribution agreement template. In this case, references to provisions

of the standard grant contract and its annexes shall not apply. References in these guidelines to the grant contract shall be understood as references to the relevant provisions of the contribution agreement.

### Implementation contracts

Where implementation of the action requires the beneficiary(ies) and its affiliated entity(ies) (if any) to award procurement contracts, those contracts must be awarded in accordance with Annex IV to the standard grant contract.

In this context, a distinction should be made between awarding implementation contracts and subcontracting parts of the action described in the proposal, i.e. the description of the action annexed to the grant contract, such subcontracting being subject to additional restrictions (see the general terms and conditions in the model grant contract).

**Awarding implementation contracts:** implementation contracts relate to the acquisition by beneficiaries of routine services and/or necessary goods and equipment as part of their project management; they do not cover any outsourcing of tasks forming part of the action that are described in the proposal, i.e. in the description of the action annexed to the grant contract.

**Subcontracting:** Subcontracting is the implementation, by a third party with which one or more beneficiaries have concluded a procurement contract, of specific tasks forming part of the action as described in annex to the grant contract (see also the general terms and conditions in the model grant contract).

### 3. LIST OF ANNEXES

#### DOCUMENTS TO BE COMPLETED

Annex A: Grant application form (Word format)

A.1 – Concept note

A.2 – Full application form

Annex B: Budget (Excel format)

Annex C: Logical framework (Excel format)

Annex D: Legal entity sheet

Annex E: Financial identification form

Annex F: PADOR registration form

#### DOCUMENTS FOR INFORMATION<sup>24</sup>

Annex G: Standard grant contract

- Annex II: general conditions
- Annex IV: contract award rules
- Annex V: standard request for payment
- Annex VI: model narrative and financial report
- Annex VII: model report of factual findings and terms of reference for an expenditure verification of an EU financed grant contract for external action
- Annex IX: standard template for transfer of ownership of assets

Annex H: Declaration on Honour

Annex I: Daily allowance rates (per diem), available at the following address: [https://international-partnerships.ec.europa.eu/funding/guidelines/managing-project/diem-rates\\_en](https://international-partnerships.ec.europa.eu/funding/guidelines/managing-project/diem-rates_en)

Annex J: Information on the tax regime applicable to grant contracts signed under the call.

Annex K: Guidelines for assessing simplified cost options.

Annex L: Self-evaluation questionnaire on SEA-H

#### Useful links:

##### Project Cycle Management Guidelines

[https://ec.europa.eu/international-partnerships/funding/managing-project\\_en](https://ec.europa.eu/international-partnerships/funding/managing-project_en)

##### The implementation of grant contracts

##### A Users' Guide

<https://wikis.ec.europa.eu/pages/viewpage.action?pageId=48169235>

##### Financial Toolkit

[https://ec.europa.eu/international-partnerships/financial-management-toolkit\\_en](https://ec.europa.eu/international-partnerships/financial-management-toolkit_en)

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<sup>24</sup>These documents should also be published by the contracting authority.

Please note: the toolkit is not part of the grant contract and has no legal value. It merely provides general guidance and may in some details differ from the signed grant contract. In order to ensure compliance with their contractual obligations beneficiaries should not exclusively rely on the toolkit but always consult their individual contract documents.

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